

DEVELOPMENT OF THE DILG RESULT-BASED MONITORING AND EVALUATION FRAMEWORK AND SYSTEM PHASE 1

The intervention helped develop a results framework that will lay the groundwork for building one M&E framework for DILG national and sub-national programs, projects and activities.



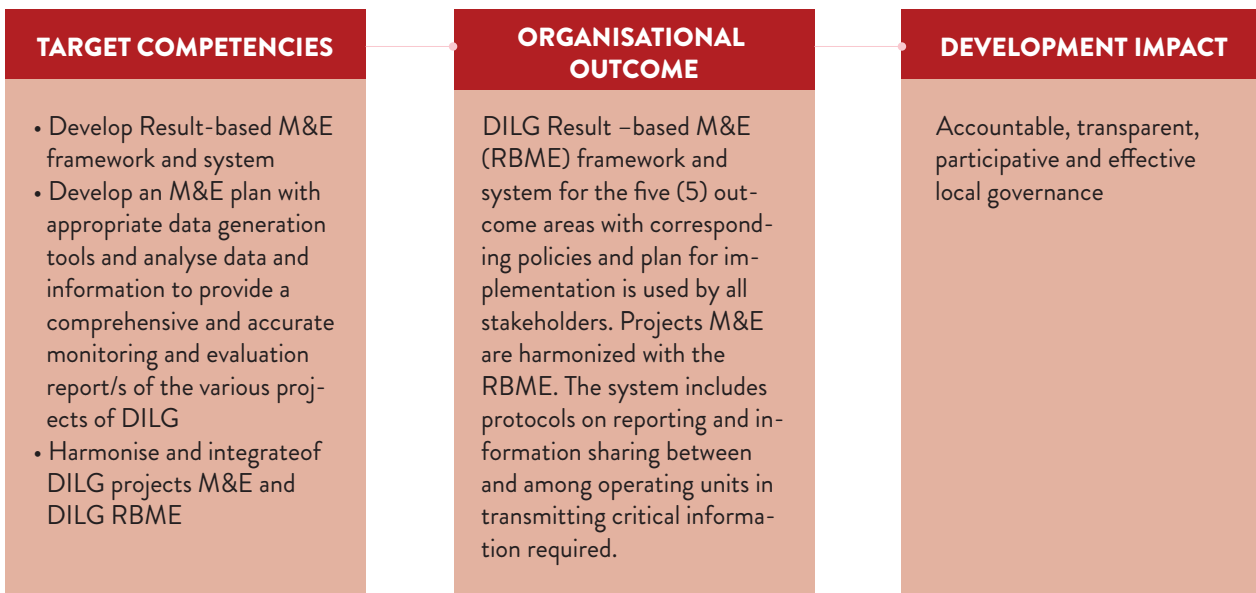
BACKGROUND

All Philippine agencies, including the Department of the Interior and Local Government (DILG) were asked to craft their respective roadmaps that detail programs and projects they will implement in the second half of the current administration's term. They were also tasked to improve their reporting systems and processes to provide more accurate data that the Office of the President (OP) can process and act upon as needed. Complying with this mandate requires a responsive and harmonised monitoring and evaluation (M&E) system. In the case of the DILG, however, such system is found lacking as reported in the 2011 organisational assessment. There was also a need to improve the M&E competencies of DILG's central and field personnel as they were found to have limited knowledge, training or experience in M&E. PAHRODF implemented Development of the DILG Result-Based Monitoring and Evaluation Framework and System Phase 1 in 2013 to address this need. ■

INTERVENTION OVERVIEW

This intervention was meant to help develop an M&E system that harmonises DILG’s needs at the organization and project levels. This includes the development of a unified M&E system in terms of methods, processes, reporting formats and frequency, that improves upon the existing DILG outcome-based framework. The harmonised M&E system would provide stakeholders evidence-based information on DILG’s five outcome areas and allow regional and field officers to produce reports systematically and accurately. It would also inform participants on how to monitor and evaluate outcomes and outputs of all projects implemented by DILG - including their risk of not being completed on time. The intervention was also meant to help relevant personnel to learn, appreciate and increasingly apply the principles, method and orientation of results-based M&E. ■

COMMITTED RESULTS



IMPLEMENTATION PROGRESS

The intervention helped develop a results framework capable of harmonising the respective results frameworks of DILG's various subnational projects with its organisation level outcome-based framework. The unified results framework, having been validated by DILG, served as basis for developing the competencies of DILG's core participants on results-based management, M&E and the development of M&E systems. The learning programs improved the appreciation and application of the methods and principles of results-based M&E within DILG's Planning Service and Office of Project Development Services (OPDS). The same situation holds true among core participants who, using a self-rating tool, showed improvements in their levels of competencies. At the end of the learning program, about 67% of the participants who originally rated their levels of competency as "novice or below" moved up to "developing", while 33% improved to "developed". In fact, after the program, no participant rated their level of competence at novice or below. ■

ASSESSMENT



Relevance

The intervention is necessary and relevant. It responds to DILG's need for a system capable of harmonising the monitoring and evaluation needs of over 5,000 locally-funded projects it is implementing, and standardising DILG's reporting and monitoring systems, database and templates. The intervention also addresses a critical gap identified in the 2011 organisational assessment.



Effectiveness

The intervention was effective. It helped improve the competencies of participants on developing results frameworks and M&E plans. It also developed a unified results framework that showed how locally-funded projects contributed to the overall objectives of DILG. It has so far helped develop 17 results frameworks for 17 locally-funded projects that could be used as case studies that other projects can use.



Sustainability

The intervention is still ongoing and efforts to develop the re-entry action plans and sustainability action plans are still in progress.

“RBMe will help. (It will help tie in) strategic information down to operations data. It helps clarify things. Like, for research directors—how will they measure the impact of your projects on poverty reduction? Assuming everyone works on a single platform, and everything is there, you can find their relation to one another — yung tatahiin nya lahat (it will tie everything in).”

Planning Officer
Alfaro Fabian
 Region 4B

FACTS AND FIGURES

PAHRODF INVESTMENT

 **AUD279,608**

NUMBER OF PARTICIPANTS/BENEFICIARIES

 **33** Core Group Participants

LSP provided focused technical assistance to the Planning Service, Bureaus/Services and OPDS in the preparation of the overall results framework and results frameworks and M&E plans 17 Locally Funded Projects

Duration	September 2013 - Present
# of REAPs	33
Produced Output	<ul style="list-style-type: none"> • Overall Results Framework and Results Frameworks and M&E Plans of 17 Locally Funded Projects • Organizational Assessment Report • Draft RbME Guidebook • Formal Learning Program (with Training Materials/Training Manual)

EMERGING LESSONS AND GOOD PRACTICES

- 1 Including the basic preparatory analytical tools and methodology for developing results frameworks in the learning program design is critical to its effectiveness. This will provide participants the proper context upon which they could anchor their learning.
- 2 Engaging process owners more effectively in the implementation of interventions is necessary to ensure the availability, quality and relevance of core group participants.
- 3 More regular interaction and communication with heads of bureaus, offices and/or services other than the process owners is necessary to the success of interventions that have immediate implications and effect on a large section of the organisation.

RECOMMENDATIONS

- 1 DILG should institutionalise its monitoring and evaluation system and make it available for use of all relevant DILG staff, whether from national or subnational offices. This would allow them to communicate better, speak the same language, and manage their projects better using evidence-based information.
- 2 DILG may want to integrate the intervention's competency development program into its learning and development strategy. This would enhance the sustainability of the intervention's gains and allow DILG to build a broader support base for its result-based initiatives.
- 3 DILG may want to carefully screen its intervention participants to ensure that those selected are the relevant personnel who can commit their availability to the program.

